

Leading the team: an architect's guide to design management

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Abstrak

Effective design management presents a challenge and an opportunity for architects. How are they to manage increasingly-complex teams of consultants as well as increasingly-iterative design processes, while still maximising creativity? This clear guide sets out simple, practical processes which do exactly that. Introducing the 'Eight Essential Design Management Tools', it is packed with simple, practical ways that the design process can be planned, organised, and managed, including tactics and 'soft skills' for team-leaders, advice on cost, risk, and procurement, as well as the key considerations for reconciling a complex iterative design programme against the RIBA Plan of Work. This short book will help students to senior architects looking to improve how their design teams harness efficient, switched on management skills to design high-quality buildings on time and on budget.