

**DAFTAR PERTANYAAN (KUESIONER)**  
**PENGARUH KEPEMIMPINAN MOTIVASI DAN LINGKUNGAN KERJA**  
**TERHADAP KINERJA KARYAWAN**  
**PT. KAI DAOP 1 JAKARTA**

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Petunjuk pengisian :

- 1) Isilah data diri anda sesuai dengan keadaan yang sebenarnya pada urutan I tentang identitas responden.
- 2) Berilah tanda checklist (✓) pada salah satu pilihan jawaban yang tersedia sesuai dengan pendapat anda alami sebagai tenaga kerja pada komponen-komponen variabel. Masing-masing pilihan jawaban memiliki makna sebagai berikut :  
SS : Apabila jawaban tersebut menurut anda sangat setuju  
S : Apabila jawaban tersebut menurut anda setuju  
R : Apabila jawaban tersebut menurut anda ragu-ragu  
TS : Apabila jawaban tersebut menurut anda tidak setuju  
STS : Apabila jawaban tersebut menurut anda sangat tidak setuju
- 3) Diharapkan untuk tidak menjawab lebih dari satu pilihan jawaban.
- 4) IDENTITAS RESPONDEN :
  1. NAMA :
  2. UMUR :  ≤ 25 ( )  
 ≥26 - 30 ( )  
 ≥31 - 35 ( )  
 ≥36 - 40 ( )  
 ≥40 ( )
  3. JENIS KELAMIN : LAKI-LAKI / PEREMPUAN \*
  4. PENDIDIKAN TERAKHIR : SD/SLTP/SLTA/D3/S1/S2 \*
  5. STATUS JABATAN :
  6. GOLONGAN :
  7. MASA KERJA :

Keterangan :

- : coret yang tidak perlu

## 1. INSTRUMEN VARIABEL KINERJA

| No. | Pernyataan  | Jawaban |   |   |    |     |
|-----|---|---------|---|---|----|-----|
|     |   | SS      | S | R | TS | STS |
| 1   | Saya mampu menyelesaikan setiap pekerjaan.              |         |   |   |    |     |
| 2   | Saya bekerja sesuai dengan prosedur dan jadwal          |         |   |   |    |     |
| 3   | Saya mampu bekerja sama dengan semua karyawan.          |         |   |   |    |     |
| 4   | Saya mampu mengambil inisiatif dalam bekerja.           |         |   |   |    |     |
| 5   | Saya dapat mempertanggung jawabkan tugas yang diberikan |         |   |   |    |     |
| 6   | Saya hadir tepat waktu.                                 |         |   |   |    |     |

## 2. INSTRUMEN VARIABEL KEPEMIMPINAN

| No. | Pernyataan   | Jawaban |   |   |    |     |
|-----|--|---------|---|---|----|-----|
|     |  | SS      | S | R | TS | STS |
| 1   | Pimpinan memiliki hubungan baik dengan karyawan                            |         |   |   |    |     |
| 2   | Pimpinan memberikan kebebasan bagi bawahan untuk memberikan pendapat.      |         |   |   |    |     |
| 3   | Pimpinan dapat mendelegasikan wewenang dengan baik                         |         |   |   |    |     |
| 4   | Pimpinan selalu memberikan bimbingan, arahan, dan dorongan kepada bawahan. |         |   |   |    |     |
| 5   | Pimpinan dapat menciptakan suasana kerja yang kondusif                     |         |   |   |    |     |
| 6   | Pimpinan memberikan penghargaan bagi karyawan yang memiliki kinerja baik   |         |   |   |    |     |

### 3. INSTRUMEN VARIABEL MOTIVASI

| No. | Pernyataan   | Jawaban |   |   |    |     |
|-----|--|---------|---|---|----|-----|
|     |  | SS      | S | R | TS | STS |
| 1   | Gaji dapat memberikan dorongan untuk bekerja lebih baik.   |         |   |   |    |     |
| 2   | Tunjangan jaminan hari tua untuk mengikat pegawai.   |         |   |   |    |     |
| 3   | Pekerjaan yang diberikan sangat menantang  |         |   |   |    |     |
| 4   | Saya ingin mengembangkan kemampuan saya selama bekerja di perusahaan.                                |         |   |   |    |     |
| 5   | Setiap hasil kerja yang telah dilaksanakan layak mendapat penghargaan                                |         |   |   |    |     |
| 6   | Saya giat bekerja karena adanya kesempatan yang diberikan perusahaan untuk menduduki posisi tertentu |         |   |   |    |     |

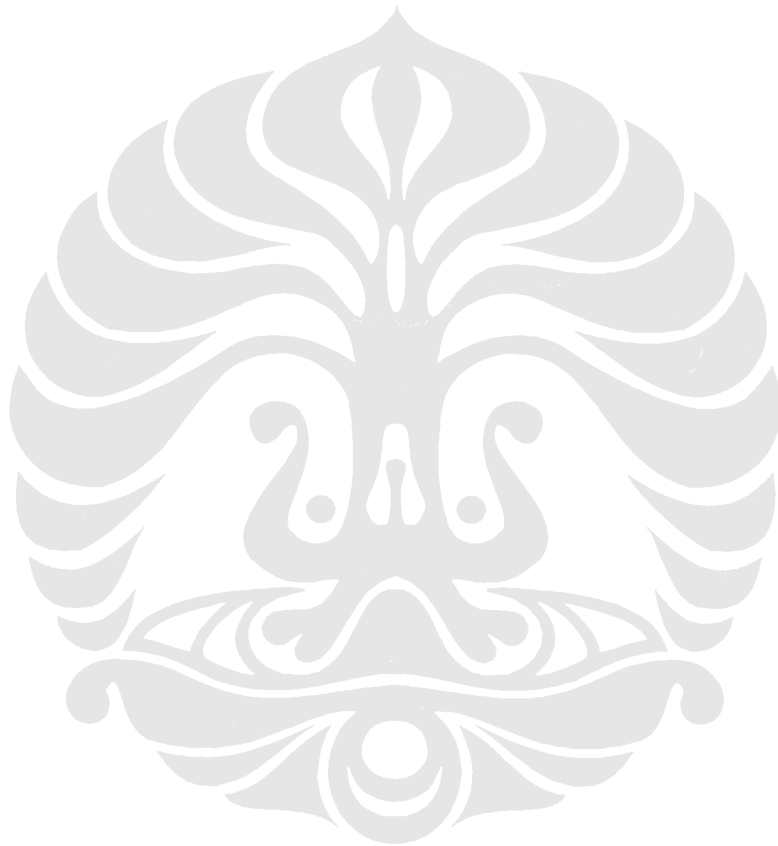
### 4. INSTRUMEN VARIABEL KONDISI LINGKUNGAN KERJA

| No. | Pernyataan  | Jawaban |   |   |    |     |
|-----|---|---------|---|---|----|-----|
|     |   | SS      | S | R | TS | STS |
| 1   | Perlengkapan penerangan lampu dalam ruangan sudah memadai.            |         |   |   |    |     |
| 2   | Kebersihan di perusahaan membuat anda nyaman dalam bekerja            |         |   |   |    |     |
| 3   | Fasilitas yang disediakan cukup lengkap dan memadai                   |         |   |   |    |     |
| 4   | Adanya jaminan keamanan lingkungan yang diberikan perusahaan.         |         |   |   |    |     |
| 5   | Hubungan antara karyawan dengan pimpinan membantu anda dalam bekerja. |         |   |   |    |     |
| 6   | Hubungan antar sesama karyawan membantu anda dalam bekerja.           |         |   |   |    |     |

Lampiran 2 : Tabulasi Jawaban Responden Survei Pendahuluan

| No | X1 |   |   |   |   |   | X2 |   |   |   |   |   | X3 |   |   |   |   |   | Y |   |   |   |   |   |
|----|----|---|---|---|---|---|----|---|---|---|---|---|----|---|---|---|---|---|---|---|---|---|---|---|
|    | 1  | 2 | 3 | 4 | 5 | 6 | 1  | 2 | 3 | 4 | 5 | 6 | 1  | 2 | 3 | 4 | 5 | 6 | 1 | 2 | 3 | 4 | 5 | 6 |
| 1  | 4  | 5 | 4 | 4 | 4 | 5 | 4  | 3 | 4 | 4 | 4 | 3 | 4  | 4 | 4 | 5 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 2  | 5  | 2 | 4 | 4 | 4 | 5 | 5  | 3 | 4 | 4 | 4 | 3 | 5  | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 3  | 4  | 5 | 4 | 5 | 5 | 5 | 4  | 5 | 2 | 5 | 5 | 4 | 3  | 4 | 2 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 1 |
| 4  | 4  | 2 | 4 | 4 | 4 | 5 | 3  | 5 | 4 | 4 | 4 | 3 | 5  | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 5  | 4  | 5 | 4 | 5 | 5 | 4 | 4  | 4 | 4 | 4 | 5 | 4 | 4  | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 3 | 4 |
| 6  | 5  | 4 | 5 | 5 | 5 | 4 | 5  | 5 | 2 | 5 | 5 | 4 | 4  | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 5 |
| 7  | 5  | 2 | 4 | 5 | 2 | 5 | 4  | 5 | 4 | 5 | 4 | 3 | 4  | 4 | 4 | 4 | 5 | 5 | 3 | 3 | 5 | 4 | 5 | 5 |
| 8  | 3  | 4 | 4 | 4 | 4 | 4 | 3  | 5 | 4 | 5 | 5 | 3 | 4  | 3 | 1 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 3 |
| 9  | 4  | 4 | 2 | 3 | 2 | 3 | 4  | 4 | 3 | 4 | 3 | 3 | 3  | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 |
| 10 | 4  | 2 | 4 | 5 | 2 | 4 | 4  | 4 | 4 | 4 | 2 | 2 | 4  | 4 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 4 | 4 | 4 |
| 11 | 4  | 4 | 4 | 4 | 4 | 3 | 4  | 3 | 4 | 3 | 4 | 4 | 3  | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 1 |
| 12 | 4  | 2 | 4 | 4 | 3 | 4 | 4  | 2 | 2 | 4 | 2 | 3 | 3  | 3 | 1 | 3 | 5 | 5 | 3 | 2 | 4 | 4 | 5 | 3 |
| 13 | 4  | 4 | 3 | 4 | 3 | 3 | 4  | 4 | 4 | 4 | 3 | 3 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| 14 | 4  | 4 | 2 | 3 | 2 | 3 | 4  | 4 | 3 | 4 | 3 | 3 | 3  | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 |
| 15 | 4  | 4 | 4 | 4 | 4 | 4 | 4  | 4 | 4 | 4 | 4 | 2 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| 16 | 5  | 4 | 4 | 4 | 4 | 4 | 5  | 4 | 4 | 4 | 4 | 4 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 |
| 17 | 3  | 3 | 3 | 3 | 3 | 3 | 3  | 3 | 3 | 3 | 3 | 3 | 3  | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| 18 | 4  | 4 | 4 | 5 | 4 | 4 | 4  | 3 | 4 | 3 | 3 | 2 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 19 | 4  | 4 | 4 | 4 | 4 | 4 | 4  | 4 | 4 | 4 | 4 | 4 | 4  | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 20 | 4  | 5 | 5 | 4 | 4 | 5 | 4  | 5 | 5 | 5 | 4 | 4 | 4  | 4 | 3 | 4 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 3 |
| 21 | 4  | 5 | 5 | 4 | 5 | 5 | 5  | 5 | 5 | 4 | 5 | 3 | 4  | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 5 | 4 |
| 22 | 3  | 4 | 4 | 3 | 3 | 4 | 5  | 5 | 4 | 5 | 5 | 4 | 4  | 4 | 4 | 4 | 3 | 4 | 5 | 5 | 5 | 5 | 5 | 4 |
| 23 | 4  | 4 | 4 | 4 | 3 | 4 | 4  | 3 | 4 | 3 | 3 | 3 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 3 |
| 24 | 4  | 5 | 5 | 5 | 5 | 5 | 4  | 5 | 5 | 5 | 4 | 4 | 3  | 4 | 4 | 4 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 3 |
| 25 | 4  | 4 | 5 | 4 | 4 | 3 | 5  | 5 | 5 | 4 | 3 | 4 | 3  | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 |
| 26 | 3  | 5 | 4 | 4 | 4 | 4 | 5  | 4 | 4 | 4 | 3 | 5 | 3  | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 27 | 4  | 4 | 4 | 4 | 4 | 5 | 5  | 5 | 4 | 4 | 5 | 4 | 4  | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| 28 | 4  | 5 | 4 | 3 | 4 | 4 | 5  | 3 | 5 | 5 | 5 | 2 | 5  | 5 | 4 | 3 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 5 |
| 29 | 4  | 4 | 3 | 3 | 3 | 4 | 5  | 4 | 5 | 4 | 2 | 4 | 4  | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 |
| 30 | 2  | 4 | 4 | 2 | 2 | 4 | 4  | 2 | 2 | 4 | 2 | 2 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 31 | 4  | 4 | 4 | 3 | 2 | 4 | 4  | 3 | 3 | 4 | 2 | 3 | 3  | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 32 | 3  | 3 | 4 | 4 | 4 | 4 | 5  | 4 | 5 | 5 | 3 | 4 | 4  | 4 | 4 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 4 |
| 33 | 4  | 4 | 4 | 5 | 4 | 5 | 5  | 4 | 5 | 4 | 5 | 2 | 4  | 4 | 5 | 3 | 4 | 4 | 4 | 5 | 4 | 3 | 4 | 3 |
| 34 | 3  | 4 | 4 | 4 | 4 | 3 | 4  | 3 | 5 | 4 | 4 | 3 | 4  | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 |
| 35 | 5  | 2 | 4 | 5 | 2 | 5 | 4  | 5 | 4 | 5 | 4 | 3 | 4  | 4 | 4 | 4 | 5 | 5 | 3 | 3 | 5 | 4 | 5 | 5 |
| 36 | 3  | 4 | 4 | 4 | 4 | 4 | 3  | 5 | 4 | 5 | 5 | 3 | 4  | 3 | 1 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 3 |
| 37 | 4  | 4 | 4 | 4 | 3 | 4 | 4  | 3 | 4 | 3 | 3 | 3 | 3  | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 |
| 38 | 4  | 5 | 5 | 5 | 5 | 5 | 4  | 5 | 5 | 5 | 4 | 4 | 4  | 4 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 4 | 4 | 4 |
| 39 | 4  | 4 | 5 | 4 | 4 | 3 | 5  | 5 | 5 | 4 | 3 | 4 | 3  | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 1 |
| 40 | 3  | 5 | 4 | 4 | 4 | 4 | 5  | 4 | 4 | 4 | 3 | 5 | 3  | 3 | 1 | 3 | 5 | 5 | 3 | 2 | 4 | 4 | 5 | 3 |
| 41 | 4  | 4 | 4 | 4 | 4 | 5 | 5  | 5 | 4 | 4 | 5 | 4 | 5  | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 42 | 4  | 5 | 4 | 3 | 4 | 4 | 5  | 3 | 5 | 5 | 5 | 2 | 3  | 4 | 2 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 1 |
| 43 | 4  | 4 | 3 | 3 | 3 | 4 | 5  | 4 | 5 | 4 | 2 | 4 | 5  | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 44 | 2  | 4 | 4 | 2 | 2 | 4 | 4  | 2 | 2 | 4 | 2 | 2 | 4  | 3 | 1 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 3 |
| 45 | 4  | 5 | 4 | 3 | 4 | 4 | 5  | 3 | 5 | 5 | 5 | 2 | 3  | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 |
| 46 | 4  | 4 | 3 | 3 | 3 | 4 | 5  | 4 | 5 | 4 | 2 | 4 | 4  | 4 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 4 | 4 | 4 |
| 47 | 2  | 4 | 4 | 2 | 2 | 4 | 4  | 2 | 2 | 4 | 2 | 2 | 3  | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 1 |

|    |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
|----|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 48 | 4 | 4 | 4 | 3 | 2 | 4 | 4 | 3 | 3 | 4 | 2 | 3 | 3 | 3 | 1 | 3 | 5 | 5 | 3 | 2 | 4 | 4 | 5 | 3 |
| 49 | 3 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 5 | 5 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 50 | 5 | 2 | 4 | 5 | 2 | 5 | 4 | 5 | 4 | 5 | 4 | 3 | 4 | 4 | 3 | 4 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 3 |
| 51 | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 5 | 4 | 5 | 5 | 3 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 5 | 4 |
| 52 | 4 | 4 | 4 | 4 | 3 | 4 | 4 | 3 | 4 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 5 |
| 53 | 4 | 2 | 4 | 4 | 4 | 5 | 3 | 5 | 4 | 4 | 4 | 3 | 3 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 54 | 4 | 5 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 55 | 5 | 4 | 5 | 5 | 5 | 4 | 5 | 5 | 2 | 5 | 5 | 4 | 5 | 5 | 4 | 3 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 2 |



**Lampiran 3 : Uji Validitas Kuesioner**  
**Variabel Kepemimpinan (X<sub>1</sub>)**

**Correlations**

|        |                     | Item 1 | Item 2 | Item 3 | Item 4 | Item 5 | Item 6 | Total  |
|--------|---------------------|--------|--------|--------|--------|--------|--------|--------|
| Item 1 | Pearson Correlation | 1,000  | ,289   | ,390*  | -,005  | ,338*  | ,158   | ,576** |
|        | Sig. (1-tailed)     | ,      | ,061   | ,017   | ,490   | ,034   | ,202   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 2 | Pearson Correlation | ,289   | 1,000  | ,419*  | ,377*  | ,494** | ,051   | ,677** |
|        | Sig. (1-tailed)     | ,061   | ,      | ,011   | ,020   | ,003   | ,395   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 3 | Pearson Correlation | ,390*  | ,419*  | 1,000  | ,291   | ,318*  | ,330*  | ,711** |
|        | Sig. (1-tailed)     | ,017   | ,011   | ,      | ,059   | ,043   | ,038   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 4 | Pearson Correlation | -,005  | ,377*  | ,291   | 1,000  | ,405*  | ,470** | ,636** |
|        | Sig. (1-tailed)     | ,490   | ,020   | ,059   | ,      | ,013   | ,004   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 5 | Pearson Correlation | ,338*  | ,494** | ,318*  | ,405*  | 1,000  | ,277   | ,728** |
|        | Sig. (1-tailed)     | ,034   | ,003   | ,043   | ,013   | ,      | ,069   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 6 | Pearson Correlation | ,158   | ,051   | ,330*  | ,470** | ,277   | 1,000  | ,569** |
|        | Sig. (1-tailed)     | ,202   | ,395   | ,038   | ,004   | ,069   | ,      | ,001   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Total  | Pearson Correlation | ,576** | ,677** | ,711** | ,636** | ,728** | ,569** | 1,000  |
|        | Sig. (1-tailed)     | ,000   | ,000   | ,000   | ,000   | ,000   | ,001   | ,      |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |

\*. Correlation is significant at the 0.05 level (1-tailed).

\*\* . Correlation is significant at the 0.01 level (1-tailed).

**Variabel Motivasi (X<sub>2</sub>)**

**Correlations**

|        |                     | Item 1 | Item 2 | Item 3 | Item 4 | Item 5 | Item 6 | Total  |
|--------|---------------------|--------|--------|--------|--------|--------|--------|--------|
| Item 1 | Pearson Correlation | 1,000  | ,294   | ,442** | ,480** | ,442** | ,182   | ,671** |
|        | Sig. (1-tailed)     | ,      | ,058   | ,007   | ,004   | ,007   | ,167   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 2 | Pearson Correlation | ,294   | 1,000  | ,487** | ,429** | ,556** | ,151   | ,705** |
|        | Sig. (1-tailed)     | ,058   | ,      | ,003   | ,009   | ,001   | ,212   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 3 | Pearson Correlation | ,442** | ,487** | 1,000  | ,442** | ,581** | ,357*  | ,778** |
|        | Sig. (1-tailed)     | ,007   | ,003   | ,      | ,007   | ,000   | ,026   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 4 | Pearson Correlation | ,480** | ,429** | ,442** | 1,000  | ,591** | ,431** | ,794** |
|        | Sig. (1-tailed)     | ,004   | ,009   | ,007   | ,      | ,000   | ,009   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 5 | Pearson Correlation | ,442** | ,556** | ,581** | ,591** | 1,000  | ,117   | ,783** |
|        | Sig. (1-tailed)     | ,007   | ,001   | ,000   | ,000   | ,      | ,270   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 6 | Pearson Correlation | ,182   | ,151   | ,357*  | ,431** | ,117   | 1,000  | ,506** |
|        | Sig. (1-tailed)     | ,167   | ,212   | ,026   | ,009   | ,270   | ,      | ,002   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Total  | Pearson Correlation | ,671** | ,705** | ,778** | ,794** | ,783** | ,506** | 1,000  |
|        | Sig. (1-tailed)     | ,000   | ,000   | ,000   | ,000   | ,000   | ,002   | ,      |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |

\*\* . Correlation is significant at the 0.01 level (1-tailed).

\*. Correlation is significant at the 0.05 level (1-tailed).

### Variabel Lingkungan Kerja (X<sub>3</sub>)

#### Correlations

|        |                     | Item 1 | Item 2 | Item 3 | Item 4 | Item 5 | Item 6 | Total  |
|--------|---------------------|--------|--------|--------|--------|--------|--------|--------|
| Item 1 | Pearson Correlation | 1,000  | ,331*  | ,177   | -,045  | ,355*  | ,561** | ,590** |
|        | Sig. (1-tailed)     |        | ,037   | ,174   | ,406   | ,027   | ,001   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 2 | Pearson Correlation | ,331*  | 1,000  | ,234   | ,293   | ,207   | ,420*  | ,668** |
|        | Sig. (1-tailed)     | ,037   |        | ,106   | ,058   | ,136   | ,010   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 3 | Pearson Correlation | ,177   | ,234   | 1,000  | ,453** | ,188   | ,032   | ,549** |
|        | Sig. (1-tailed)     | ,174   | ,106   |        | ,006   | ,160   | ,433   | ,001   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 4 | Pearson Correlation | -,045  | ,293   | ,453** | 1,000  | ,495** | ,238   | ,673** |
|        | Sig. (1-tailed)     | ,406   | ,058   | ,006   |        | ,003   | ,103   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 5 | Pearson Correlation | ,355*  | ,207   | ,188   | ,495** | 1,000  | ,418*  | ,679** |
|        | Sig. (1-tailed)     | ,027   | ,136   | ,160   | ,003   |        | ,011   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 6 | Pearson Correlation | ,561** | ,420*  | ,032   | ,238   | ,418*  | 1,000  | ,670** |
|        | Sig. (1-tailed)     | ,001   | ,010   | ,433   | ,103   | ,011   |        | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Total  | Pearson Correlation | ,590** | ,668** | ,549** | ,673** | ,679** | ,670** | 1,000  |
|        | Sig. (1-tailed)     | ,000   | ,000   | ,001   | ,000   | ,000   | ,000   |        |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |

\*. Correlation is significant at the 0.05 level (1-tailed).

\*\* Correlation is significant at the 0.01 level (1-tailed).

### Variabel Kinerja (Y)

#### Correlations

|        |                     | Item 1 | Item 2 | Item 3 | Item 4 | Item 5 | Item 6 | Total  |
|--------|---------------------|--------|--------|--------|--------|--------|--------|--------|
| Item 1 | Pearson Correlation | 1,000  | ,540** | ,461** | ,237   | ,612** | ,370*  | ,743** |
|        | Sig. (1-tailed)     |        | ,001   | ,005   | ,104   | ,000   | ,022   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 2 | Pearson Correlation | ,540** | 1,000  | ,535** | ,387*  | ,425** | ,417*  | ,739** |
|        | Sig. (1-tailed)     | ,001   |        | ,001   | ,017   | ,010   | ,011   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 3 | Pearson Correlation | ,461** | ,535** | 1,000  | ,466** | ,354*  | ,446** | ,719** |
|        | Sig. (1-tailed)     | ,005   | ,001   |        | ,005   | ,028   | ,007   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 4 | Pearson Correlation | ,237   | ,387*  | ,466** | 1,000  | ,439** | ,280   | ,671** |
|        | Sig. (1-tailed)     | ,104   | ,017   | ,005   |        | ,008   | ,067   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 5 | Pearson Correlation | ,612** | ,425** | ,354*  | ,439** | 1,000  | ,694** | ,817** |
|        | Sig. (1-tailed)     | ,000   | ,010   | ,028   | ,008   |        | ,000   | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Item 6 | Pearson Correlation | ,370*  | ,417*  | ,446** | ,280   | ,694** | 1,000  | ,695** |
|        | Sig. (1-tailed)     | ,022   | ,011   | ,007   | ,067   | ,000   |        | ,000   |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |
| Total  | Pearson Correlation | ,743** | ,739** | ,719** | ,671** | ,817** | ,695** | 1,000  |
|        | Sig. (1-tailed)     | ,000   | ,000   | ,000   | ,000   | ,000   | ,000   |        |
|        | N                   | 30     | 30     | 30     | 30     | 30     | 30     | 30     |

\*\* Correlation is significant at the 0.01 level (1-tailed).

\* Correlation is significant at the 0.05 level (1-tailed).

## Lampiran 4 : Uji Reabilitas Kuesioner

### Reliability Variabel Kepemimpinan (X<sub>1</sub>)

\*\*\*\* Method 1 (space saver) will be used for this analysis \*\*\*\*

RELIABILITY ANALYSIS - SCALE (ALPHA)

Reliability Coefficients

N of Cases = 30,0

N of Items = 6

**Alpha = ,7258**

### Reliability Variabel Motivasi (X<sub>2</sub>)

\*\*\*\* Method 1 (space saver) will be used for this analysis \*\*\*\*

RELIABILITY ANALYSIS - SCALE (ALPHA)

Reliability Coefficients

N of Cases = 30,0

N of Items = 6

**Alpha = ,8010**

### Reliability Variabel Lingkungan Kerja (X<sub>3</sub>)

\*\*\*\* Method 1 (space saver) will be used for this analysis \*\*\*\*

RELIABILITY ANALYSIS - SCALE (ALPHA)

Reliability Coefficients

N of Cases = 30,0

N of Items = 6

**Alpha = ,7002**

### Reliability Variabel Kinerja (Y)

\*\*\*\* Method 1 (space saver) will be used for this analysis \*\*\*\*

RELIABILITY ANALYSIS - SCALE (ALPHA)

Reliability Coefficients

N of Cases = 30,0

N of Items = 6

**Alpha = ,8157**



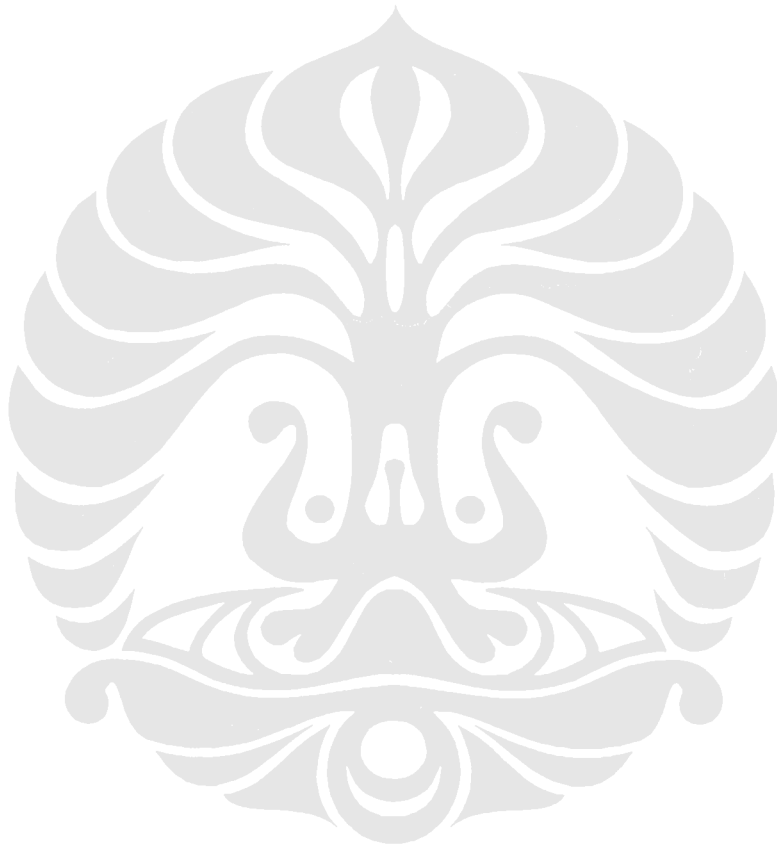
Lampiran 5 : Data Ordinal

| No. | X <sub>1</sub> |   |   |   |   |   | X <sub>2</sub> |   |   |   |   |   | X <sub>3</sub> |   |   |   |   |   | Y |   |   |   |   |   |
|-----|----------------|---|---|---|---|---|----------------|---|---|---|---|---|----------------|---|---|---|---|---|---|---|---|---|---|---|
|     | 1              | 2 | 3 | 4 | 5 | 6 | 1              | 2 | 3 | 4 | 5 | 6 | 1              | 2 | 3 | 4 | 5 | 6 | 1 | 2 | 3 | 4 | 5 | 6 |
| 1   | 4              | 5 | 4 | 4 | 4 | 5 | 4              | 3 | 4 | 4 | 4 | 3 | 4              | 4 | 4 | 5 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 2   | 5              | 2 | 4 | 4 | 4 | 5 | 5              | 3 | 4 | 4 | 4 | 3 | 5              | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 3   | 4              | 5 | 4 | 5 | 5 | 5 | 4              | 5 | 2 | 5 | 5 | 4 | 3              | 4 | 2 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 1 |
| 4   | 4              | 2 | 4 | 4 | 4 | 5 | 3              | 5 | 4 | 4 | 4 | 3 | 5              | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 5   | 4              | 5 | 4 | 5 | 5 | 4 | 4              | 4 | 4 | 4 | 5 | 4 | 4              | 5 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 3 |
| 6   | 5              | 4 | 5 | 5 | 5 | 4 | 5              | 5 | 2 | 5 | 5 | 4 | 4              | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 4 | 4 | 5 |
| 7   | 5              | 2 | 4 | 5 | 2 | 5 | 4              | 5 | 4 | 5 | 4 | 3 | 4              | 4 | 4 | 4 | 5 | 5 | 3 | 3 | 5 | 4 | 5 | 5 |
| 8   | 5              | 4 | 4 | 4 | 4 | 4 | 3              | 5 | 4 | 5 | 5 | 3 | 4              | 3 | 1 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 3 |
| 9   | 2              | 4 | 2 | 3 | 2 | 3 | 4              | 4 | 3 | 4 | 3 | 3 | 3              | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 |
| 10  | 2              | 2 | 4 | 5 | 2 | 4 | 4              | 4 | 4 | 4 | 2 | 2 | 4              | 4 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 4 | 4 | 4 |
| 11  | 4              | 4 | 4 | 4 | 4 | 3 | 4              | 3 | 4 | 3 | 4 | 4 | 3              | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 1 |
| 12  | 5              | 2 | 4 | 4 | 3 | 4 | 4              | 2 | 2 | 4 | 2 | 3 | 3              | 3 | 1 | 3 | 5 | 5 | 3 | 2 | 4 | 4 | 5 | 3 |
| 13  | 4              | 4 | 3 | 4 | 3 | 3 | 4              | 4 | 4 | 4 | 3 | 3 | 4              | 4 | 4 | 4 | 4 | 4 | 2 | 3 | 4 | 3 | 3 | 4 |
| 14  | 2              | 4 | 2 | 3 | 2 | 3 | 4              | 4 | 3 | 4 | 3 | 3 | 3              | 3 | 2 | 4 | 4 | 4 | 2 | 4 | 3 | 3 | 4 | 2 |
| 15  | 4              | 4 | 4 | 4 | 4 | 4 | 4              | 4 | 4 | 4 | 4 | 2 | 4              | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 2 | 4 | 4 | 4 |
| 16  | 2              | 2 | 2 | 2 | 2 | 4 | 5              | 4 | 4 | 4 | 4 | 4 | 4              | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 |
| 17  | 2              | 2 | 3 | 2 | 2 | 3 | 3              | 3 | 3 | 3 | 3 | 3 | 3              | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| 18  | 3              | 3 | 2 | 2 | 2 | 4 | 4              | 3 | 4 | 3 | 3 | 2 | 4              | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 19  | 5              | 5 | 5 | 5 | 5 | 4 | 4              | 4 | 4 | 4 | 4 | 4 | 4              | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 20  | 5              | 5 | 5 | 5 | 5 | 5 | 4              | 5 | 5 | 5 | 4 | 4 | 4              | 4 | 3 | 4 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 3 |
| 21  | 4              | 5 | 5 | 4 | 5 | 5 | 5              | 5 | 5 | 4 | 5 | 3 | 4              | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 5 | 4 |
| 22  | 5              | 5 | 5 | 5 | 5 | 5 | 5              | 5 | 4 | 5 | 5 | 4 | 4              | 4 | 4 | 3 | 4 | 5 | 5 | 5 | 5 | 5 | 5 | 4 |
| 23  | 2              | 2 | 3 | 2 | 2 | 3 | 4              | 3 | 4 | 3 | 3 | 3 | 4              | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 4 | 3 |
| 24  | 4              | 5 | 5 | 5 | 5 | 5 | 4              | 5 | 5 | 5 | 4 | 4 | 3              | 4 | 4 | 4 | 5 | 5 | 4 | 5 | 5 | 5 | 5 | 3 |
| 25  | 5              | 5 | 5 | 5 | 5 | 5 | 5              | 5 | 5 | 4 | 3 | 4 | 3              | 4 | 4 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 |
| 26  | 5              | 5 | 5 | 5 | 4 | 4 | 5              | 4 | 4 | 4 | 3 | 5 | 3              | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 27  | 2              | 2 | 4 | 4 | 4 | 5 | 5              | 5 | 4 | 4 | 5 | 4 | 4              | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| 28  | 2              | 2 | 4 | 3 | 4 | 4 | 5              | 5 | 5 | 5 | 5 | 2 | 5              | 5 | 4 | 3 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 5 |
| 29  | 2              | 2 | 3 | 3 | 3 | 4 | 5              | 5 | 5 | 5 | 2 | 5 | 4              | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 |
| 30  | 2              | 4 | 4 | 2 | 2 | 4 | 5              | 5 | 2 | 5 | 2 | 2 | 4              | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 31  | 4              | 4 | 4 | 3 | 2 | 4 | 4              | 4 | 3 | 4 | 2 | 3 | 3              | 4 | 3 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 2 |
| 32  | 3              | 3 | 4 | 4 | 4 | 4 | 5              | 4 | 5 | 5 | 3 | 4 | 4              | 4 | 4 | 5 | 5 | 5 | 4 | 4 | 4 | 4 | 5 | 4 |
| 33  | 2              | 2 | 2 | 2 | 2 | 4 | 5              | 5 | 5 | 5 | 5 | 2 | 4              | 4 | 5 | 3 | 4 | 4 | 4 | 5 | 4 | 3 | 4 | 3 |
| 34  | 2              | 2 | 2 | 2 | 2 | 3 | 5              | 5 | 5 | 4 | 4 | 3 | 4              | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 4 |
| 35  | 5              | 3 | 4 | 5 | 2 | 5 | 4              | 5 | 4 | 5 | 4 | 3 | 4              | 4 | 4 | 5 | 5 | 3 | 3 | 5 | 4 | 5 | 5 | 5 |
| 36  | 5              | 5 | 5 | 5 | 5 | 5 | 3              | 5 | 4 | 5 | 5 | 3 | 4              | 3 | 1 | 4 | 4 | 4 | 5 | 4 | 5 | 4 | 4 | 3 |
| 37  | 2              | 2 | 2 | 2 | 2 | 4 | 4              | 3 | 4 | 3 | 3 | 3 | 3              | 3 | 2 | 4 | 4 | 4 | 4 | 4 | 3 | 3 | 4 | 2 |
| 38  | 2              | 2 | 2 | 2 | 2 | 3 | 4              | 3 | 2 | 3 | 3 | 3 | 4              | 4 | 4 | 4 | 4 | 4 | 2 | 2 | 2 | 4 | 4 | 4 |
| 39  | 3              | 3 | 3 | 4 | 4 | 3 | 3              | 5 | 5 | 5 | 3 | 4 | 3              | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 1 |
| 40  | 2              | 3 | 2 | 2 | 4 | 4 | 5              | 4 | 4 | 4 | 3 | 5 | 3              | 3 | 1 | 3 | 5 | 5 | 3 | 2 | 4 | 4 | 5 | 3 |
| 41  | 5              | 5 | 5 | 5 | 4 | 5 | 5              | 5 | 4 | 4 | 5 | 4 | 5              | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 42  | 5              | 5 | 5 | 5 | 5 | 4 | 5              | 3 | 5 | 5 | 5 | 2 | 3              | 4 | 2 | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 1 |
| 43  | 4              | 4 | 3 | 3 | 3 | 4 | 5              | 4 | 5 | 4 | 2 | 4 | 5              | 3 | 3 | 4 | 4 | 4 | 5 | 5 | 4 | 4 | 5 | 3 |
| 44  | 5              | 5 | 5 | 5 | 5 | 5 | 4              | 2 | 2 | 4 | 2 | 2 | 5              | 5 | 5 | 5 | 5 | 5 | 5 | 4 | 5 | 4 | 4 | 3 |
| 45  | 4              | 5 | 4 | 3 | 4 | 4 | 5              | 3 | 5 | 5 | 5 | 2 | 3              | 3 | 2 | 3 | 3 | 3 | 4 | 4 | 3 | 3 | 4 | 2 |
| 46  | 4              | 4 | 3 | 3 | 3 | 4 | 5              | 4 | 5 | 4 | 2 | 4 | 3              | 3 | 3 | 3 | 3 | 3 | 2 | 2 | 2 | 4 | 4 | 4 |
| 47  | 2              | 4 | 4 | 2 | 2 | 4 | 5              | 5 | 5 | 5 | 5 | 3 | 3              | 3 | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 1 |
| 48  | 4              | 4 | 4 | 3 | 2 | 4 | 3              | 3 | 3 | 4 | 2 | 3 | 3              | 3 | 1 | 3 | 5 | 5 | 3 | 2 | 4 | 4 | 5 | 3 |
| 49  | 3              | 3 | 4 | 4 | 4 | 4 | 5              | 5 | 5 | 5 | 5 | 4 | 4              | 4 | 4 | 3 | 4 | 4 | 4 | 4 | 5 | 4 | 4 | 4 |
| 50  | 5              | 2 | 4 | 5 | 2 | 5 | 5              | 5 | 5 | 5 | 5 | 5 | 4              | 4 | 3 | 4 | 5 | 5 | 4 | 5 | 5 | 4 | 5 | 3 |
| 51  | 3              | 4 | 4 | 4 | 4 | 4 | 5              | 5 | 5 | 5 | 5 | 3 | 4              | 4 | 4 | 4 | 3 | 4 | 4 | 4 | 5 | 4 | 5 | 4 |

## Lampiran 6 : Data Skala

|    | X1   | X2   | X3   | X4   |
|----|------|------|------|------|
| 1  | 4.33 | 3.67 | 4.17 | 4.33 |
| 2  | 4    | 3.83 | 3.83 | 4.33 |
| 3  | 4.67 | 4.17 | 4    | 4.17 |
| 4  | 3.83 | 3.83 | 3.83 | 4.33 |
| 5  | 4.5  | 4.17 | 4.17 | 4    |
| 6  | 4.67 | 4.33 | 4.33 | 4.33 |
| 7  | 3.83 | 4.17 | 4.33 | 4.17 |
| 8  | 4.17 | 4.17 | 3.33 | 4.17 |
| 9  | 2.67 | 3.5  | 3.33 | 3.33 |
| 10 | 3.17 | 3.33 | 4    | 3    |
| 11 | 3.83 | 3.67 | 3    | 3.5  |
| 12 | 3.67 | 2.83 | 3.33 | 3.5  |
| 13 | 3.5  | 3.67 | 4    | 3.17 |
| 14 | 2.67 | 3.5  | 3.33 | 3    |
| 15 | 4    | 3.67 | 4    | 3.33 |
| 16 | 2.33 | 4.17 | 4    | 3.83 |
| 17 | 2.33 | 3    | 3    | 3    |
| 18 | 2.67 | 3.17 | 4    | 3.67 |
| 19 | 4.83 | 4    | 3.83 | 4.17 |
| 20 | 5    | 4.5  | 4.17 | 4.33 |
| 21 | 4.67 | 4.5  | 3.83 | 4.33 |
| 22 | 5    | 4.67 | 3.83 | 4.83 |
| 23 | 2.33 | 3.33 | 4    | 3.67 |
| 24 | 4.83 | 4.5  | 4.17 | 4.5  |
| 25 | 5    | 4.33 | 3.83 | 4.33 |
| 26 | 4.67 | 4.17 | 3.67 | 4.17 |
| 27 | 3.5  | 4.5  | 3.83 | 4    |
| 28 | 3.17 | 4.5  | 4.5  | 4.17 |
| 29 | 2.83 | 4.5  | 4.33 | 4    |
| 30 | 3    | 3.5  | 4    | 3.67 |
| 31 | 3.5  | 3.33 | 3.67 | 3.67 |
| 32 | 3.67 | 4.33 | 4.5  | 4.17 |
| 33 | 2.33 | 4.5  | 4    | 3.83 |
| 34 | 2.17 | 4.33 | 4    | 3.67 |
| 35 | 4    | 4.17 | 4.33 | 4.17 |
| 36 | 5    | 4.17 | 3.33 | 4.17 |
| 37 | 2.33 | 3.33 | 3.33 | 3.33 |
| 38 | 2.17 | 3    | 4    | 3    |
| 39 | 3.33 | 4.17 | 3    | 3.5  |
| 40 | 2.83 | 4.17 | 3.33 | 3.5  |
| 41 | 4.83 | 4.5  | 3.83 | 4.33 |
| 42 | 4.83 | 4.17 | 4    | 4.17 |
| 43 | 3.5  | 4    | 3.83 | 4.33 |
| 44 | 5    | 2.67 | 5    | 4.17 |
| 45 | 4    | 4.17 | 2.83 | 3.33 |
| 46 | 3.5  | 4    | 3    | 3    |
| 47 | 3    | 4.67 | 3    | 3.5  |
| 48 | 3.5  | 3    | 3.33 | 3.5  |
| 49 | 3.67 | 4.83 | 3.83 | 4.17 |

|    |      |      |      |      |
|----|------|------|------|------|
| 50 | 3.83 | 5    | 4.17 | 4.33 |
| 51 | 3.83 | 4.67 | 3.83 | 4.33 |



## Lampiran 7 : Output SPSS : Corelasi

### Correlations

|    |                     | X1    | X2    | X3    |
|----|---------------------|-------|-------|-------|
| X1 | Pearson Correlation | 1,000 | ,314* | ,222  |
|    | Sig. (2-tailed)     | ,     | ,025  | ,117  |
|    | N                   | 51    | 51    | 51    |
| X2 | Pearson Correlation | ,314* | 1,000 | ,129  |
|    | Sig. (2-tailed)     | ,025  | ,     | ,366  |
|    | N                   | 51    | 51    | 51    |
| X3 | Pearson Correlation | ,222  | ,129  | 1,000 |
|    | Sig. (2-tailed)     | ,117  | ,366  | ,     |
|    | N                   | 51    | 51    | 51    |

\*. Correlation is significant at the 0.05 level (2-tailed).



## Lampiran 8 : Output SPSS : Regresi

### Variables Entered/Removed<sup>a</sup>

| Model | Variables Entered       | Variables Removed | Method |
|-------|-------------------------|-------------------|--------|
| 1     | X3, X2, X1 <sup>b</sup> |                   | Enter  |

a. All requested variables entered.

b. Dependent Variable: Y

### Model Summary<sup>b</sup>

| Model | R                 | R Square | Adjusted R Square | Std. Error of the Estimate | Durbin-Watson |
|-------|-------------------|----------|-------------------|----------------------------|---------------|
| 1     | ,853 <sup>a</sup> | ,727     | ,710              | ,2557                      | 1,749         |

a. Predictors: (Constant), X3, X2, X1

b. Dependent Variable: Y

### ANOVA<sup>b</sup>

| Model |            | Sum of Squares | df | Mean Square | F      | Sig.              |
|-------|------------|----------------|----|-------------|--------|-------------------|
| 1     | Regression | 8,182          | 3  | 2,727       | 41,706 | ,000 <sup>a</sup> |
|       | Residual   | 3,073          | 47 | 6,539E-02   |        |                   |
|       | Total      | 11,255         | 50 |             |        |                   |

a. Predictors: (Constant), X3, X2, X1

b. Dependent Variable: Y

### Coefficients<sup>a</sup>

| Model |            | Unstandardized Coefficients |            | Standardized Coefficients | t     | Sig. | Collinearity Statistics |       |
|-------|------------|-----------------------------|------------|---------------------------|-------|------|-------------------------|-------|
|       |            | B                           | Std. Error | Beta                      |       |      | Tolerance               | VIF   |
| 1     | (Constant) | ,225                        | ,374       |                           | ,601  | ,551 |                         |       |
|       | X1         | ,250                        | ,044       | ,469                      | 5,729 | ,000 | ,868                    | 1,152 |
|       | X2         | ,330                        | ,068       | ,389                      | 4,831 | ,000 | ,898                    | 1,114 |
|       | X3         | ,371                        | ,081       | ,361                      | 4,606 | ,000 | ,947                    | 1,056 |

a. Dependent Variable: Y

Lampiran 9 : Output SPSS : Uji Asumsi klasik

Collinearity Diagnostics<sup>a</sup>

| Model | Dimension | Eigenvalue | Condition Index | Variance Proportions |     |     |     |
|-------|-----------|------------|-----------------|----------------------|-----|-----|-----|
|       |           |            |                 | (Constant)           | X1  | X2  | X3  |
| 1     | 1         | 3,943      | 1,000           | ,00                  | ,00 | ,00 | ,00 |
|       | 2         | 3,594E-02  | 10,475          | ,03                  | ,97 | ,02 | ,04 |
|       | 3         | 1,457E-02  | 16,450          | ,01                  | ,01 | ,71 | ,34 |
|       | 4         | 6,001E-03  | 25,635          | ,97                  | ,01 | ,26 | ,62 |

a. Dependent Variable: Y

Residuals Statistics<sup>a</sup>

|                      | Minimum | Maximum | Mean      | Std. Deviation | N  |
|----------------------|---------|---------|-----------|----------------|----|
| Predicted Value      | 2,9096  | 4,5027  | 3,8725    | ,4045          | 51 |
| Residual             | -,6251  | ,4935   | 4,441E-16 | ,2479          | 51 |
| Std. Predicted Value | -2,381  | 1,558   | ,000      | 1,000          | 51 |
| Std. Residual        | -2,445  | 1,930   | ,000      | ,970           | 51 |

a. Dependent Variable: Y

